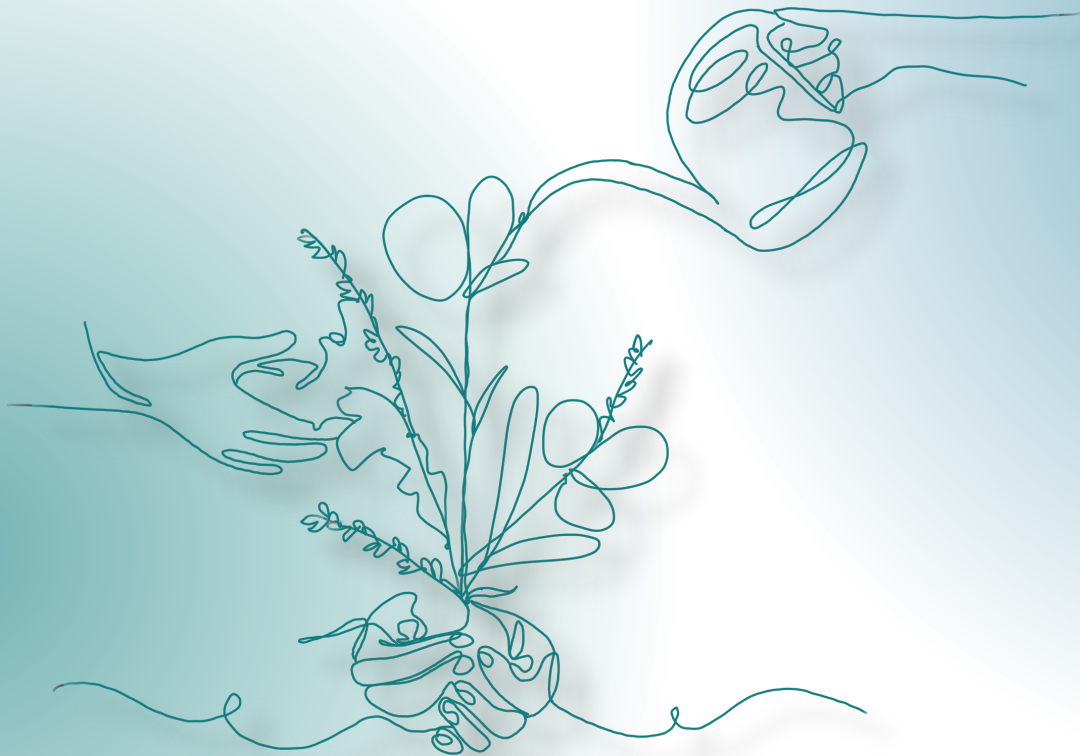




**PERDAUS**

# **FINANCIAL REPORT**

# **2021**







**PERDAUS**  
**(Registered in the Republic of Singapore under the Charities Act 1994**  
**and under the Societies Act 1966)**  
**(UEN: S64SS0031J)**

**ANNUAL REPORT FOR THE YEAR ENDED**  
**31 DECEMBER 2021**

<u>CONTENTS</u>	<u>PAGES</u>
Statement by Office Bearers	1
Independent Auditors' Report	2 - 3
Statement of Financial Position	4
Statement of Financial Activities	5
Statement of Cash Flows	6
Notes to the Financial Statements	7 - 21



**Perdau**

(Registered in the Republic of Singapore under the Charities Act 1994 and under the Societies Act 1966)

UEN: S64SS0031J

Date of establishment: 8 May 1964

**Management Committee**

Muhd Hairudin Bin Abdul Hamid	President
Mohammad Taufiq Bin Mohamed Ismail	Vice President I
Muhammad Hafiz Bin Noorahman	Vice President II
Nur Arina Bte Adom	Honorary Secretary
Zarina Begam bt Abdul Razak	Assistant Honorary Secretary I
Nazlin Binte Mustaffa	Assistant Honorary Secretary II
Mohd Azhar Bin Khalid	Honorary Treasurer
Mohamed Jauhari Bin Mohamed Arsad	Assistant Honorary Treasurer
Abu Bakar Bin Din	Committee Member
Mohammed Farhan Bin Mohammed Tayib	Committee Member
Rohaya Abdul Rasid	Committee Member
Roy'yani Binte Abdul Razak	Committee Member
Safarin Amerudin	Committee Member

**Registered office**

364 Bukit Batok St 31

#01-259

Singapore 650364

**Auditors**

S C Mohan PAC

Chartered Accountants

8 Burn Road

#07-07 Trivex

Singapore 369977

**Bankers**

DBS Bank Ltd

Maybank Singapore Limited



In our opinion, the accompanying statement of financial position, statement of financial activities, and statement of cash flows, together with the notes thereon are drawn up in accordance with the provisions of the constitution of the Perdaus (the “Society”), Charities Act, Societies Act and Singapore Charities Accounting Standards so as to give a true and fair view of the financial position of Society as at **31 December 2021** and of the operation for the financial year then ended.

The Office Bearers have authorised these financial statements for issue on the date of this statement.

On behalf of the Perdaus



---

Muhd Hairudin Bin Abdul Hamid  
*President*



---

Nur Arina Bte Adom  
*Honorary Secretary*



---

Mohd Azhar Bin Khalid  
*Treasurer*

Date: 8 July 2022  
Singapore

---



8 Burn Road #07-07 Trivex  
Singapore 369977  
Tel: 6334 6502  
E-mail: office@scmohan.com.sg  
Website: www.scmohan.com.sg

**INDEPENDENT AUDITORS' REPORT  
TO THE MEMBERS OF PERDAUS  
(Registered in the Republic of Singapore under the Charities Act 1994  
and under the Societies Act 1966)  
(UEN: S64SS0031J)**

**Report on the Audit of the Financial Statements**

*Opinion*

We have audited the financial statements of **Perdaus** (the "Society"), which comprise the statement of financial position as at **31 December 2021**, the statement of financial activities and statement of cash flows for the year then ended, and a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the Singapore Charities Accounting Standards, the Charities Act and the Societies Act so as to give a true and fair view of the financial position of the Society as at **31 December 2021** and the financial activities, and cash flows of the Society for the year ended on that date.

*Basis for Opinion*

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Responsibilities of Management for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Singapore Charities Accounting Standards, the Charities Act and the Societies Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

The Management's responsibilities include overseeing the Society's financial reporting process.

*Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:





8 Burn Road #07-07 Trivex  
Singapore 369977  
Tel: 6334 6502  
E-mail: office@scmohan.com.sg  
Website: www.scmohan.com.sg

## **INDEPENDENT AUDITORS' REPORT (CON'T)** **PERDAUS**

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### **Report on Other Legal and Regulatory Requirements**

In our opinion:

- a) the accounting and other records required to be kept by the Society have been properly kept in accordance with the provision of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- b) there were no external fund raising event during the financial year.



**S C Mohan PAC**  
**Public Accountants and**  
**Chartered Accountants**

Date: 8 July 2022  
Singapore

Perdau  
Annual Report

Statement of Financial Position  
as at 31 December 2021

	Note	2021 S\$	2020 S\$
<b>ASSETS</b>			
<b>Non current asset</b>			
Plant and equipment	3	913,920	981,736
<b>Current assets</b>			
Trade and other receivables	4	1,213,276	358,994
Cash and bank balances	5	6,473,300	6,246,482
		<b>7,686,576</b>	<b>6,605,476</b>
<b>Total assets</b>		<b>8,600,496</b>	<b>7,587,212</b>
<b>FUND AND LIABILITIES</b>			
<b>Funds</b>			
General fund ( <i>unrestricted fund</i> )	6	7,569,299	6,442,083
<i>Restricted fund</i>			
LDSU Fund	7	(190,798)	13,541
<b>Total funds</b>		<b>7,378,501</b>	<b>6,455,624</b>
<b>Current liability</b>			
Payables	8	1,221,995	1,131,588
		<b>1,221,995</b>	<b>1,131,588</b>
<b>Total reserves and liability</b>		<b>8,600,496</b>	<b>7,587,212</b>

The notes form an integral part of and should be read in conjunction with this statement.

Perdau  
Annual Report

Statement of Financial Activities  
for the year ended 31 December 2021

Note

2021

2020

	2021		2020		
	General funds	LDSU fund	General funds	LDSU fund	Total
	(Unrestricted funds)	(Restricted fund)	(Unrestricted funds)	(Restricted fund)	Total
	S\$	S\$	S\$	S\$	S\$
<b>INCOME</b>					
Income					
Voluntary income	3,412,197	138,472	3,146,633	280,047	3,426,680
Charitable income	5,320,805	99,837	4,687,264	97,054	4,784,318
Investment income					
- Bank interest	128	-	130	-	130
- Fixed deposits interest	2,026	-	8,839	-	8,839
<b>Total income</b>	<b>8,735,156</b>	<b>238,309</b>	<b>7,842,866</b>	<b>377,101</b>	<b>8,219,967</b>
<b>EXPENDITURES</b>					
Cost of generating funds					
Cost of generating voluntary income	6,592,044	440,418	6,133,552	302,593	6,436,145
Other expenditures	1,015,896	2,230	18,016	2,080	20,096
<b>Total expenditures</b>	<b>7,607,940</b>	<b>442,648</b>	<b>6,151,568</b>	<b>304,673</b>	<b>6,456,241</b>
<b>Surplus / (deficit) of income over expenditure</b>	<b>1,127,216</b>	<b>(204,339)</b>	<b>1,691,298</b>	<b>72,428</b>	<b>1,763,726</b>
<b>Total fund brought forward</b>	<b>6,442,083</b>	<b>13,541</b>	<b>4,750,785</b>	<b>(58,887)</b>	<b>4,691,898</b>
<b>Total fund carried forward</b>	<b>7,569,299</b>	<b>(190,798)</b>	<b>6,442,083</b>	<b>13,541</b>	<b>6,455,624</b>

The notes form an integral part of and should be read in conjunction with this statement.



Perdau  
Annual Report

Statement of Cash Flows  
for the year ended 31 December 2021

	Note	2021 S\$	2020 S\$
<b>Operating activities</b>			
Surplus in funds		922,877	1,763,726
Adjustments for:			
Allowance for doubtful debts		12,907	-
Bad debt written off		7,056	-
Depreciation of plant and equipment	3	354,942	372,942
Interest income		(2,154)	(8,969)
Operating surplus before changes in working capital		1,295,628	2,127,699
Trade and other receivables		(874,243)	286,959
Payables		90,407	353,921
<b>Net cash generated from operating activities</b>		<b>511,792</b>	<b>2,768,579</b>
<b>Investing activities</b>			
Purchase of plant and equipment	3	(287,128)	(130,176)
Interest income		2,154	8,969
<b>Net cash used in investing activities</b>		<b>(284,974)</b>	<b>(121,207)</b>
<b>Net increase in cash and bank balances</b>		<b>226,818</b>	<b>2,647,372</b>
Cash and bank balances at beginning of year		6,246,482	3,599,110
Cash and bank balances at end of year	5	<u>6,473,300</u>	<u>6,246,482</u>

The notes form an integral part of and should be read in conjunction with this statement.



These notes form an integral part and should be read in conjunction with the accompanying statements of financial position, statement of financial activities and statements of cash flows.

## 1. GENERAL INFORMATION

The Perdau (the “Society”) is registered under the Societies Act 1966, and under the Charities Act 1994 (Charity Registration UEN. S64SS0031J).

The registered office of the Society is located at Block 364 Bukit Batok Street 31 #01-259 Singapore 650364.

The principal activities of the Society is to:

- a) Promote the spiritual, social and economic well-being of the community including, but not limited to the carrying out of family development programmes;
- b) Establish, set up and manage childcare centres, tuition centres, senior citizen centres, institutions of learning and any branch or subsidiary business commonly carried out in connection therewith;
- c) Co-operate with any registered organisations on matters pertaining to welfare and social problems;
- d) Carry out Islamic knowledge based programs for general public and any other activities that are not contrary to the teaching of Islamic religion and the State Law; and
- e) Endeavour for the building of an Association’s Headquarters for the purpose of the Association and the establishment of an Education of an education Fund for all races.

The affairs of the Society are administered by the Management Committee in accordance with the provisions of the constitution of the Society and the provisions of the Societies Act.

The Management Committee have authorised the financial statements for issue in accordance with the date of the Statement by Office Bearers.

## 2. SIGNIFICANT ACCOUNTING POLICIES

### a. Statement of compliance and basis of financial statement preparation

The Society has complied in all material respects with applicable Charities Accounting standards (“CAS”) in the preparation of the financial statements. The Society is also subject to the provision of the Societies Act and Charities Act.

#### *Basis of measurement*

The financial statements have been prepared on the historical cost basis except as otherwise described in the notes below.

*Functional and presentation currency*

These financial statements are presented in Singapore Dollar (“S\$”), which is the Association’s functional currency.

*Significant accounting estimates and judgements*

The preparation of the financial statements in conformity with CAS requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the financial period. Although these estimates are based on Management Committee’s best knowledge of current events and actions, actual results may differ from those estimates.

The critical accounting estimates and assumptions used and area involving a high degree of judgements are described below:

*Depreciation of plant and equipment*

Plant and equipment are depreciated on a straight-line basis over their estimated useful life. Management Committee estimates the depreciation rate of plant and equipment to be within 3 years and 5 years. The carrying amount of the Society’s plant and equipment as at 31 December 2021 is S\$913,920 (2020: S\$981,736).

Changes in the expected level of usage and technological developments could impact the economic useful life and the residual values of these assets, therefore future depreciation charges could be revised.

*Allowance for bad and doubtful debts*

Allowances for bad and doubtful debts are based on an assessment of the recoverability of trade and other receivables. Allowances are applied to trade and other receivables where events or changes in circumstances indicate that the balances may not be collectible. The identification of bad and doubtful debts requires the use of judgement and estimates.

Where the expected outcome is different from the original estimate, such difference will impact carrying value of trade and other receivables and doubtful debt expenses in the period in which such estimate has been changed. The carrying amounts of the Society’s trade and other receivables are disclosed in Note 4.

**b. Plant and equipment and depreciation**

Plant and equipment are stated at cost less accumulated.

The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Society and the cost of the item can be measured reliably.

Depreciation is provided on monthly basis so as to write-off the cost of the assets over their estimated useful lives. The annual rates of depreciation used per annum are:



Computer and software	3 years
Books and toys	5 years
Furniture and fittings	5 years
Kitchenware	5 years
Office equipment	5 years
Renovation	5 years

Depreciated plant and equipment remain in the financial statements until no longer in use and no further depreciation is charged.

The useful lives and depreciation method are reviewed at each financial year end to ensure that the method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of plant and equipment.

When an item of plant or equipment is disposed of or no future economic benefits are expected, it is de-recognised. The gain or loss on derecognition of an asset is reflected in the profit or loss in the year the asset was derecognised.

c. Trade and other receivables

*Initial recognition*

Trade and other receivables excluding prepayments shall be initially recognised at their transaction price, excluding transaction costs, if any. Transaction costs shall be recognised as expenditure in the Statement of Financial Activities as incurred. Prepayments shall be initially recognised at the amount paid in advance for the economic resources expected to be received in the future.

*Subsequent measurement*

After initial recognition, other receivables excluding prepayments shall be measured at cost less any accumulated impairment losses. Prepayments shall be measured at the amount paid less the economic resources received or consumed during the financial period.

Bad debts are written off when known and specific provisions are made for those debts considered to be doubtful.

d. Cash and bank balances

Cash and bank balances include cash on hand, short term deposits and fixed deposits with financial institutions.

e. Funds

The Society maintains two types of funds, namely;

- a) General funds; and
- b) Restricted funds

---

**General funds**

General funds are also commonly known as accumulated or unrestricted funds. The Society is free to use such funds for both capital and revenue expenditure without having to take into account of any restrictions imposed.

**Restricted funds**

Restricted funds are funds where specific conditions which are legally binding on the trustees as to how the funds should be used. The restriction has been externally imposed, usually by the person or agencies providing the fund.

LDSU Fund is established for the learning support and development support programme conducted by the Society.

The Society does not have any designated funds for the current year.

**f. Payables**

Financial liabilities are recognised on the Society's statement of financial position when the Society becomes a party to the contractual provisions of the instrument.

Financial liabilities are classified as either financial liabilities at fair value through profit or loss or other financial liabilities. Financial liabilities are classified as at fair value through profit or loss if the financial liability is either held for trading or it is designated as such upon initial recognition.

**Payables**

Payables are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, where applicable, using the effective interest rate method, with interest expense recognised on an effective yield basis.

**Derecognition of financial liabilities**

The Society derecognises financial liabilities when, and only when, the Society's obligations are discharged, cancelled or they expire.

**g. Income and expenditure recognition****Donations and corporate sponsorship**

Income from donations of individuals and corporate sponsorship are accounted for when received, except for committed donations and corporate cash sponsorship that are recorded when the commitments are signed.

*Course fees* are recognised over the period of the course.

*Government grants and subsidy income* is recognised when there is reasonable assurance that the amount will be received and all attaching condition will be complied with.

---

*Rental income* arising from sub-let of office premises is accounted for on a straight-line basis over the lease term.

*Sale of goods* is recognised upon transfer of significant risks and rewards of ownership of the goods to the customer which generally coincides with delivery and acceptance of the goods sold. Revenue is not recognised to the extent where there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods.

*Interest income* from bank deposits is accrued on a time-apportioned basis on the principle outstanding and at the rate applicable.

#### Expenditure

##### *i) Cost of generating funds*

The costs of generating funds are those attributable to generating income for the Society, other than those cost incurred in undertaking charitable activities in furtherance of the Society's object.

##### *ii) Other Expenditure*

Other expenditure includes the payment of any expenditure that the Society has not been able to analyse within the above expenditure categories.

All expenditures are recognised on an accrual basis.

#### *h. Employment benefits*

##### *Defined Contribution Plans*

The Society makes contribution to the Central Provident Fund ("CPF"), scheme in Singapore, a defined contribution pension scheme. The contributions are recognised as an expense in the period in which the related service is performed.

##### *Employee leave entitlements*

Employee annual leave entitlements are recognised when they accrue to employees. Accrual, if material, is made for the unconsumed leave as a result of services rendered by employees up to the statement of financial position date.

#### *i. Taxation*

The Society is registered as a charity under the Charities Act and it is exempted from tax.



**j. Related parties**

Related parties include all of the following:

- a. A person or a close member of that person's family is related to the Society if that person:
  - i) Has control or joint control over the Society;
  - ii) Has significant influence over the Society; or
  - iii) A governing board member, trustee or member of the key management personnel of the Society or of a parent of the Society.
  
- b. An entity is related to the Society if any of the following conditions applies:
  - i) The entity and the Society are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
  - ii) The entity is an associate or joint venture of the Society (or an associate or joint venture of a member of a group of which the Society is a member) and vice versa;
  - iii) The entity and the Society are joint ventures of the same third party;
  - iv) The entity is a joint venture of a third entity and the Society is an associate of the third entity and vice versa;
  - v) The entity is controlled or jointly controlled by a person identified in (a); and
  - vi) A person identified in (a)(i) has significant influence over the entity or is a governing board member, trustee or member of the key management personnel of the entity (or of a parent of the entity).

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the Society and include:

- i. That person's children and spouse or domestic partner;
- ii. Children of that person's spouse or domestic partner; and
- iii. Dependants of that person or that person's spouse or domestic partner.



**3. PLANT AND EQUIPMENT**

	Computer and software	Books and toys	Furniture and fittings	Kitchenware	Office equipment	Renovation	Total
	S\$	S\$	S\$	S\$	S\$	S\$	S\$
<b>Cost</b>							
As at 1 Jan 20	145,477	57,300	104,455	1,916	66,798	1,771,574	2,147,520
Additions	13,250	3,702	2,295	-	-	110,929	130,176
As at 31 Dec 20	158,727	61,002	106,750	1,916	66,798	1,882,503	2,277,696
Additions	44,974	-	6,260	-	3,851	232,043	287,128
As at 31 Dec 21	203,701	61,002	113,010	1,916	70,649	2,114,546	2,564,824
<b>Accumulated depreciation</b>							
As at 1 Jan 20	91,946	28,134	46,895	1,725	32,191	722,127	923,018
Charge for the year	33,078	10,414	19,028	31	11,475	298,916	372,942
As at 31 Dec 20	125,024	38,548	65,923	1,756	43,666	1,021,043	1,295,960
Charge for the year	36,935	9,581	15,483	-	11,326	281,619	354,944
As at 31 Dec 21	161,959	48,129	81,406	1,756	54,992	1,302,662	1,650,904
<b>Carrying amount</b>							
As at 31 Dec 21	41,742	12,873	31,604	160	15,657	811,884	913,920
As at 31 Dec 20	33,703	22,454	40,827	160	23,132	861,460	981,736

#### 4. TRADE AND OTHER RECEIVABLES

Trade receivables are non-interest bearing. They are denominated in S\$ recognised at their original invoice amounts which represents their fair values on initial recognition.

	2021 S\$	2020 S\$
<i>Trade receivables</i>		
Fees receivables	61,154	49,369
Less: Allowance for doubtful receivables	(28,546)	(24,403)
	<u>32,608</u>	<u>24,966</u>
<i>Other receivables, deposits and prepayments</i>		
Grant receivables	821,280	253,436
Sundry receivables	32,406	39,552
Deposits	301,362	18,297
Prepayments	25,620	22,743
	<u>1,213,276</u>	<u>358,994</u>

	2021 S\$	2020 S\$
<i>Movement in the allowance for doubtful debts</i>		
Balance at 1 Jan	24,403	54,634
Amount written off during the year	(7,083)	-
Amount recovered during the year	-	(35,307)
Increase in allowance recognised during the year	11,226	5,076
Balance at 31 Dec	<u>28,546</u>	<u>24,403</u>

	2021 S\$	2020 S\$
The age analysis of trade receivable is as follows:		
<i>Past due but not impaired</i>		
Past due 1 to 3 months	22,609	17,544
Past due 3 to 6 months	9,999	7,422
	<u>32,608</u>	<u>24,966</u>

#### 5. CASH AND BANK BALANCES

	2021 S\$	2020 S\$
<u>Current accounts (denominated in S\$)</u>		
Cash at bank	5,470,749	5,442,607
Cash in hand	2,551	2,401
	<u>5,473,300</u>	<u>5,445,008</u>
<u>Fixed deposits (denominated in S\$)</u>		
Bank fixed deposit	1,000,000	801,474
	<u>6,473,300</u>	<u>6,246,482</u>

Fixed deposits bear interest at an effective interest rate of 0.6% (2020: 0.8%) per annum and for tenures of 1 year (2020: 1 year).

## 6. GENERAL FUND

	2021 S\$	2020 S\$
Balance at beginning of year	6,442,083	4,750,785
Surplus for the year	1,127,216	1,691,298
Balance at end of year	7,569,299	6,442,083

## 7. LDSU FUND

	2021 S\$	2020 S\$
Balance at beginning of year	13,541	(58,887)
Income for the year	238,309	377,101
Less: expenditure for the year	(442,648)	(304,673)
Net (deficit) / surplus at year end	(190,798)	13,541

Purpose of the LDSU fund is for the learning support and development support programme conducted by the Society.

## 8. PAYABLES

	2021 S\$	2020 S\$
Fees deposit	404,099	362,297
Accrued operating expenses	413,188	368,610
Sundry payables	298,409	284,913
GST payables	82,812	72,979
Prepaid course fee	23,487	42,789
	1,221,995	1,131,588



**9. VOLUNTARY INCOME**

	2021 S\$	2020 S\$
<b>General fund</b>		
<i>Donation</i>	30,730	27,710
<i>Grant</i>		
Absentee payroll	758	14,684
Asatizah Training Credit	661	-
Cyclical maintenance	93,955	50,000
Development grant	35,532	-
Early Childhood Capability Grant	-	5,510
Furniture grant	6,049	-
Government paid childcare and maternity leave	6,422	14,799
Inclusive Growth Programme (IGP) Productivity Grant	1,887	1,250
Integrated Child Care Programme (ICCP) Grant	197,039	186,150
Jobs Growth Incentive	24,173	-
Jobs Support Scheme	213,188	943,715
Partner Operator (POP) scheme	2,512,735	1,755,224
Safety management ambassador fund	-	11,854
SCWO Internship Programme	4,344	-
Senior employment credit	4,663	-
Special employment credit	8,911	11,739
Wage credit scheme	269,852	121,848
<i>Sponsorship</i>	1,298	2,150
	3,412,197	3,146,633
<b>LDSU fund</b>		
<i>Grant</i>		
Government paid childcare and maternity leave	1,146	20,274
Jobs Support Scheme	12,728	-
LDSU grant	51,454	215,329
Place and Train and QA Supervision funding	26,601	-
Senior employment credit	4	-
Tote Board Social Service Fund (TBSSF) Funding	40,690	44,444
Wage credit scheme	5,849	-
	138,472	280,047

**10. CHARITABLE INCOME**

	2021 S\$	2020 S\$
<b>General fund</b>		
Camp fee	888	(170)
Commission	4,995	3,226
Enrichment programme	29,813	-
Graduation	10,919	7,659
Ministry of Social and Family Development subsidy	2,886,771	2,533,790
Other income	72,247	146,750
Parent & child	51,840	29,235
Programme fees	1,619,606	1,540,147
Project	235,509	62,665
Qurban	241,615	249,401
Registration fee / prospectus	11,120	11,970
Sales of books and uniforms	81,097	37,882
SDF funding	11,837	2,951
Student insurance	3,021	2,998
Training fund	59,527	58,760
	5,320,805	4,687,264
<b>LDSU fund</b>		
Programme fees	3,991	3,965
SDF funding	-	274
Subsidy received	122,841	100,171
Less: Tote Board Social Service Fund (TBSSF) Funding	(28,673)	(13,286)
Training fund	1,678	5,930
	99,837	97,054

**11. COST OF GENERATING VOLUNTARY INCOME**

	2021 S\$	2020 S\$
<b>General fund</b>		
Absentee payroll top up disbursement	1,677	543
Activity expenses	-	8,798
Advertisement	28,045	40,573
Allowance for doubtful debts	12,907	5,436
Bad debt written off	7,056	(17,334)
Bank charges	12,130	11,863
Camping expenses	3,468	-
Central Provident Fund ("CPF")	603,575	565,690
Cleaning agents	28,208	28,672
Commissions	-	(821)
Conservancy charges	6,712	6,693
Courier and postages	2,493	3,239
Depreciation of plant and equipment	354,568	372,326
Enrichment programme	27,150	-
Food and beverages	112,489	98,625
General expenses	106,206	22,846
Grant expenses	1,385	2,557
Graduation haflah	4,803	7,734
Honorarium	179,922	154,024
Insurance	8,465	14,973
Internet charges	20,853	18,879
Networking expenses	1,100	900
Parent and child co-programme	38,591	11,188
Phone and fax	5,522	8,403
Printing and stationery	25,456	23,110
Professional fees	6,850	2,500
Project expenses	125,601	46,628
Purchase of books / uniforms	65,784	12,369
Qurban expenses	193,454	209,800
Rental of copier	16,773	17,386
Rental of premises	73,310	72,015
Resource of materials	8,208	19,153
Salaries	4,084,269	3,957,379
SDF and FWL	47,993	34,217
Service and maintenance	85,207	65,608
Balance carry forward	6,300,230	5,825,972



**11. COST OF GENERATING VOLUNTARY INCOME (CON'T)**

	2021 S\$	2020 S\$
<b>General fund</b>		
Balance brought forward	6,300,230	5,825,972
Salary - relief full timers	80,253	42,114
Staff benefits	37,052	29,824
Staff day expenses	23,697	25,593
Students' insurance	2,230	2,554
Training	88,320	89,751
Travel and transportation	1,451	1,730
Unutilised leave	(11,605)	49,002
Water and electricity	64,138	61,290
Zakat expenses	6,278	5,722
	<b>6,592,044</b>	<b>6,133,552</b>
<b>LDSU fund</b>		
Bank charges	1	75
Cleaning agents	-	36
Central Provident Fund ("CPF")	42,842	30,616
Courier and postages	-	70
Depreciation of plant and equipment	510	616
Phone and fax	-	1
Printing and stationery	320	69
Professional fees	30,675	25,206
Salaries	358,994	231,045
SDF and FWL	-	2,336
Service and maintenance	155	80
Staff benefits	100	1,074
Training	6,821	10,884
Travel and transportation	-	485
	<b>440,418</b>	<b>302,593</b>

**12. OTHER EXPENDITURE**

	<b>2021</b>	<b>2020</b>
	<b>S\$</b>	<b>S\$</b>
<b>General fund expenses</b>		
Audit fee	15,896	15,871
Donation	<u>1,000,000</u>	<u>2,145</u>
	<u>1,015,896</u>	<u>18,016</u>
<b>LDSU fund expense</b>		
Audit fee	<u>2,230</u>	<u>2,080</u>

**13. SALARIES AND RELATED COST**

	<b>2021</b>	<b>2020</b>
	<b>S\$</b>	<b>S\$</b>
<i>Remuneration to office bearers - Honorarium</i>	<u>-</u>	<u>474</u>
<i>Remuneration to non - office bearers</i>		
Gross salary , CPF and related Cost	<u>5,217,927</u>	<u>4,863,396</u>
<i>Number of staff (under payroll) - non office bearers</i>		
Management staff (above S\$100,000)	<u>-</u>	<u>-</u>
Other staffs (below S\$100,000)	<u>121</u>	<u>121</u>

**14. TRANSACTIONS WITH RELATED PARTIES**

During the financial year, significant transactions between the Company and related party (Iyad Perdaus Ltd.) at terms agreed between both parties were as follows

	<b>2021</b>	<b>2020</b>
	<b>S\$</b>	<b>S\$</b>
<i>Transactions with Iyad Perdaus Ltd.</i>		
Donation	<u>1,000,000</u>	<u>-</u>

Iyad Perdaus Ltd. was set up to coordinate charitable activities separate from those undertaken by Perdaus. As of the date of this report, a Memorandum of Understanding (MOU) is being discussed and drafted for both parties to approve.

As part of the MOU, Perdaus, an affiliate of Iyad Perdaus Ltd., transferred the above amount for the company's future operating and payroll costs.



15. RESERVE POLICY

The Society has no written policy on reserves which are required to be set aside to provide financial stability and the means for the development of the Society's principal activities, however, the society has sufficient reserves and grants available to support its operations.

	2021	2020
General fund expenses	1,000,000	1,000,000
Administration	1,000,000	1,000,000
Other fund expenses	2,000	2,000
Grants for	2,000	2,000
	<u>1,002,000</u>	<u>1,002,000</u>

16. SALARIES AND RELATED COST

	2021	2020
Remuneration to office bearers - Administration	1,000,000	1,000,000
Remuneration to non-office bearers	1,000,000	1,000,000
Office salary, C/P, and related cost	1,000,000	1,000,000
Grants for staff (above \$210,000)	1,000,000	1,000,000
Grants for staff (below \$210,000)	1,000,000	1,000,000
Grants for staff (below \$210,000)	1,000,000	1,000,000
Grants for staff (below \$210,000)	1,000,000	1,000,000
	<u>1,000,000</u>	<u>1,000,000</u>

17. TRANSACTIONS WITH RELATED PARTIES

During the financial year, significant transactions between the Company and related party (group) (as defined in the Financial Reporting Manual (FRM)) are set out below.

	2021	2020
Transactions with related parties	1,000,000	1,000,000
Administration	1,000,000	1,000,000
	<u>1,000,000</u>	<u>1,000,000</u>

The company's financial reporting and control systems are designed to ensure that the financial statements are prepared in accordance with the Financial Reporting Manual (FRM) and that the financial statements are true and fair.

The company's financial reporting and control systems are designed to ensure that the financial statements are prepared in accordance with the Financial Reporting Manual (FRM) and that the financial statements are true and fair.

**INCOME AND EXPENDITURES**

<b>General fund</b>	<b>2021</b>	<b>2020</b>
<b>Income</b>	<b>S\$</b>	<b>S\$</b>
<i>Voluntary Income (Schedule 1)</i>	3,412,197	3,146,633
<i>Charitable Income (Schedule 2)</i>	5,320,805	4,687,264
<i>Investment income</i>		
Bank interest	128	130
Fixed deposit interest	2,026	8,839
<b>Total Income</b>	<b>8,735,156</b>	<b>7,842,866</b>
<b>Less: Expenditures</b>		
<i>Cost of generating voluntary income (Schedule 3)</i>	6,592,044	6,133,552
<i>Other Expenditure</i>		
Audit fee	15,896	15,871
Donation	1,000,000	2,145
	<b>7,607,940</b>	<b>6,151,568</b>
<b>Net surplus</b>	<b>1,127,216</b>	<b>1,691,298</b>
<b>LDSU fund</b>	<b>2021</b>	<b>2020</b>
<b>Income</b>	<b>S\$</b>	<b>S\$</b>
<i>Voluntary Income (Schedule 1)</i>	138,472	280,047
<i>Charitable Income (Schedule 2)</i>	99,837	97,054
<b>Total Income</b>	<b>238,309</b>	<b>377,101</b>
<b>Less: Expenditures</b>		
<i>Cost of generating voluntary income (Schedule 3)</i>	440,418	302,593
<i>Other Expenditure</i>		
Audit fee	2,230	2,080
	<b>442,648</b>	<b>304,673</b>
<b>Net (deficit) / surplus</b>	<b>(204,339)</b>	<b>72,428</b>

The above statement does not form part of the audited statutory financial statements of the Society and is prepared solely for management purposes.



	<b>2021</b>	<b>2020</b>
	<b>S\$</b>	<b>S\$</b>
<b>Schedule 1</b>		
<b>General fund</b>		
<i>Donation</i>	30,730	27,710
<i>Grant</i>		
Absentee payroll	758	14,684
Asatizah Training Credit	661	-
Cyclical maintenance	93,955	50,000
Development grant	35,532	-
Early Childhood Capability Grant	-	5,510
Furniture grant	6,049	-
Government paid childcare and maternity leave	6,422	14,799
Inclusive Growth Programme (IGP) Productivity Grant	1,887	1,250
Integrated Child Care Programme (ICCP) Grant	197,039	186,150
Jobs Growth Incentive	24,173	-
Jobs Support Scheme	213,188	943,715
Partner Operator (POP) scheme	2,512,735	1,755,224
Safety management ambassador fund	-	11,854
SCWO Internship Programme	4,344	-
Senior employment credit	4,663	-
Special employment credit	8,911	11,739
Wage credit scheme	269,852	121,848
<i>Sponsorship</i>	1,298	2,150
	<b>3,412,197</b>	<b>3,146,633</b>
<b>LDSU fund</b>		
<i>Grant</i>		
Government paid childcare and maternity leave	1,146	20,274
Jobs support scheme	12,728	-
LDSU grant	51,454	215,329
Place and Train and QA Supervision funding	26,601	-
Senior employment credit	4	-
Tote Board Social Service Fund (TBSSF) Funding	40,690	44,444
Wage credit scheme	5,849	-
	<b>138,472</b>	<b>280,047</b>

The above statement does not form part of the audited statutory financial statements of the Society and is prepared solely for management purposes.

**Perdau  
Annual Report**
**Detailed Profit or Loss Statements  
for the year ended 31 December 2021**

	<b>2021</b>	<b>2020</b>
	<b>S\$</b>	<b>S\$</b>
<b><i>Schedule 2</i></b>		
<b>General fund</b>		
Camp fee	888	(170)
Commission	4,995	3,226
Enrichment programme	29,813	-
Graduation	10,919	7,659
Ministry of Social and Family Development subsidy	2,886,771	2,533,790
Other income	72,247	146,750
Parent & child	51,840	29,235
Programme fees	1,619,606	1,540,147
Project	235,509	62,665
Qurban	241,615	249,401
Registration fee / prospectus	11,120	11,970
Sales of books and uniforms	81,097	37,882
SDF funding	11,837	2,951
Student insurance	3,021	2,998
Training fund	59,527	58,760
	<b>5,320,805</b>	<b>4,687,264</b>
<b>LDSU fund</b>		
Programme fees	3,991	3,965
SDF funding	-	274
Subsidy received	122,841	100,171
Less: Tote Board Social Service Fund (TBSSF) Funding	(28,673)	(13,286)
Training fund	1,678	5,930
	<b>99,837</b>	<b>97,054</b>

The above statement does not form part of the audited statutory financial statements of the Society and is prepared solely for management purposes.



**Schedule 3**
**COST OF GENERATING VOLUNTARY INCOME**
**General fund expenses**

	2021 S\$	2020 S\$
Absentee payroll top up disbursement	1,677	543
Activity expenses	-	8,798
Advertisement	28,045	40,573
Allowance for doubtful debts	12,907	5,436
Bad debt written off	7,056	(17,334)
Bank charges	12,130	11,863
Camping expenses	3,468	-
Central Provident Fund ("CPF")	603,575	565,690
Cleaning agents	28,208	28,672
Commissions	-	(821)
Conservancy charges	6,712	6,693
Courier and postages	2,493	3,239
Depreciation of plant and equipment	354,568	372,326
Enrichment programme	27,150	-
Food and beverages	112,489	98,625
General expenses	106,206	22,846
Grant expenses	1,385	2,557
Graduation haflah	4,803	7,734
Honorarium	179,922	154,024
Insurance	8,465	14,973
Internet charges	20,853	18,879
Networking expenses	1,100	900
Parent and child co-programme	38,591	11,188
Phone and fax	5,522	8,403
Printing and stationery	25,456	23,110
Professional fees	6,850	2,500
Project expenses	125,601	46,628
Purchase of books / uniforms	65,784	12,369
Qurban expenses	193,454	209,800
Rental of copier	16,773	17,386
Rental of premises	73,310	72,015
Resource of materials	8,208	19,153
Balance carried forward	2,082,761	1,768,768

The above statement does not form part of the audited statutory financial statements of the Society and is prepared solely for management purposes.

*Schedule 3 (Con't)*
**COST OF GENERATING VOLUNTARY INCOME**
**General fund expenses**

	2021 S\$	2020 S\$
Balance carried forward	2,082,761	1,768,768
Salaries	4,084,269	3,957,379
SDF and FWL	47,993	34,217
Service and maintenance	85,207	65,608
Salary - relief full timers	80,253	42,114
Staff benefits	37,052	29,824
Staff day expenses	23,697	25,593
Students' insurance	2,230	2,554
Training	88,320	89,751
Travel and transportation	1,451	1,730
Unutilised leave	(11,605)	49,002
Water and electricity	64,138	61,200
Zakat expenses	6,278	5,722
	6,592,044	6,133,462

**LDSU fund expenses**

Bank charges	1	75
Cleaning agent	-	36
Central Provident Fund ("CPF")	42,842	30,616
Courier and postages	-	70
Depreciation of plant and equipment	510	616
Phone and fax	-	1
Printing and stationery	320	69
Professional fees	30,675	25,206
Salaries	358,994	231,045
SDF and FWL	-	2,336
Service and maintenance	155	80
Staff benefits	100	1,074
Training	6,821	10,884
Travel and transportation	-	485
	440,418	302,593

The above statement does not form part of the audited statutory financial statements of the Society and is prepared solely for management purposes

## Headquarter Detailed Income Statement

As at 31st December 2021

	Main				HQ				CS After Absorption Allocation	
	2021		2020		2021		2020		S\$	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
<b>VOLUNTARY INCOME</b>										
Bank Interest	-	-	-	8,967	-	-	2,153	11,120	2,153	8,967
Capital Funding Grant	-	-	-	-	-	-	-	-	-	-
Donation	-	-	-	25,351	-	-	19,904	45,255	19,904	25,351
Government paid childcare leave	-	-	-	-	-	-	698	698	698	-
Grant : Cyclical Maintenance/Renovation Gra	-	-	-	-	-	-	-	-	-	-
Grant : ECCG	-	-	-	-	-	-	-	-	-	-
Grant : ICCP Grant	-	-	-	-	-	-	-	-	-	-
Grant : IGP	-	-	-	-	-	-	-	-	-	-
Grant : Innovation	-	-	-	-	-	-	-	-	-	-
Grant : JSS	-	-	-	-	-	-	-	-	-	-
Grant : LDSU	-	-	-	105,908	-	-	-	105,908	-	105,908
Grant : Outreach	-	-	-	-	-	-	-	-	-	-
Grant : Project Joy	-	-	-	-	-	-	-	-	-	-
Grant : Quality and Assurance	-	-	-	-	-	-	-	-	-	-
Grant : Salary Support	-	-	-	-	-	-	-	-	-	-
Grant : SMA	-	-	-	-	-	-	45,229	45,229	45,229	-
Grant : Tote Board Social Service Funds	-	-	-	-	-	-	-	-	-	-
Grant : MUJIS SCWO Internship	-	-	-	-	-	-	-	-	-	-
Grant : Wage credit	-	-	-	-	-	-	-	-	-	-
Grant : WSG/Training	-	-	-	12,805	-	-	27,838	40,643	27,838	12,805
Grant : WSG	-	-	-	-	-	-	-	-	-	-
POP	-	-	-	-	-	-	-	-	-	-
SDF Fund	-	-	-	553	-	-	-	553	-	553
Sponsorship	-	-	-	800	-	-	1,000	1,800	1,000	800
	-	-	-	<b>154,383</b>	-	-	<b>96,822</b>	<b>251,206</b>	<b>96,822</b>	<b>154,383</b>
<b>CHARITABLE INCOME</b>										
Camp fee	-	-	-	-	-	-	-	-	-	-
Commission	-	-	-	-	-	-	-	-	-	-
Discount received	-	-	-	-	-	-	-	-	-	-
ECDA subsidy	-	-	-	-	-	-	-	-	-	-
Enrichment Programme - Arabic Phonics	-	-	-	-	-	-	-	-	-	-
Enrichment Programme - Swimming Fee	-	-	-	-	-	-	-	-	-	-
Graduation	-	-	-	-	-	-	-	-	-	-
Other income	-	210	-	94,769	-	-	41,794	136,773	41,794	94,979
Parent & child	-	-	-	-	-	-	-	-	-	-
Programme fees	-	-	-	-	-	-	-	-	-	-
Project	-	-	-	28,288	-	-	40,093	75,502	47,213	28,288
Qurban	-	-	-	-	-	-	7,120	-	-	-
Registration fee / prospectus	-	-	-	-	-	-	-	-	-	-
Sales of books and uniforms	-	-	-	28	-	-	247	247	247	28
SDP and SRP disbursements receipt	-	-	-	-	-	-	-	28	-	-
Student insurance	-	-	-	-	-	-	11,837	11,837	11,837	-
Subsidy Others	-	-	-	-	-	-	-	-	-	-
Training Funding/Grant	-	-	-	5,410	-	-	2,603	8,013	2,603	5,410
Training : Absentee Payroll Funding	-	-	-	2,425	-	-	695	3,120	695	2,425
Waqaf	-	-	-	-	-	-	-	-	-	-
	-	<b>210</b>	-	<b>130,950</b>	-	-	<b>7,367</b>	<b>235,520</b>	<b>104,390</b>	<b>131,130</b>



# Headquarter Detailed Income Statement

As at 31st December 2021

	HQ				Council	Total	CS After Absorption Allocation		
	Main		Corporate Support					2021	2020
	2021	2020	2021	2020					
<b>Less:</b>									
<b>COST OF GENERATING VOLUNTARY INCOME</b>									
Absentee Payroll Top-Up Disbursement	-	-	-	-	-	-	-		
Activity expenses	-	-	-	-	-	-	-		
Advertisement	-	6,602	17,484	-	6,602	24,087	-		
Allowance for doubtful debts	-	-	-	-	-	-	-		
Audit Fee	-	9,355	-	-	9,355	9,355	-		
Bad Debt	-	(35,307)	(35,307)	-	(7,083)	(35,307)	-		
Bad Debts written off	-	(7,083)	-	-	(7,083)	(7,083)	-		
Bank charges	-	288	260	-	288	548	-		
Bunayya camp	-	-	-	-	-	-	-		
Children's Day expenses	-	-	-	-	-	-	-		
Cleaning agents	-	50	638	-	9,688	10,377	-		
Commissions	-	-	-	-	-	-	-		
Conservancy charges	-	936	936	-	936	1,872	-		
Courier and postages	-	38	60	-	38	97	-		
CPF	-	54,268	61,709	-	54,268	115,977	-		
Curriculum development	-	-	-	-	-	-	-		
Depreciation of plant and equipment	-	35,135	37,348	-	35,135	72,483	-		
Donation	1,000,000	1,000	1,145	-	1,000,000	2,145	1,000,000		
Enrichment Programme - Arabic Phonics Exp.	-	-	-	-	-	-	-		
Enrichment Programme - Swimming Expense	-	-	-	-	-	-	-		
Food and beverages	-	600	234	590	259	493	-		
General expenses	-	-	80,965	-	81,555	82,328	-		
Graduation haffah	-	-	173	-	-	-	-		
Grant Expenses	-	-	-	-	-	-	-		
Honorarium	-	750	4,114	-	4,336	9,200	-		
Insurance	-	7,695	13,503	-	7,695	21,198	-		
Internet charges	-	6,429	3,832	-	6,429	10,260	-		
Networking expenses	-	400	500	-	1,100	2,000	-		
Parent and child co-programme	-	-	-	-	-	-	-		
Phone and fax	-	-	3,561	-	607	4,168	-		
Printing and stationery	-	-	768	-	1,413	2,182	-		
Professional fees	-	750	100	-	-	850	-		
Project expenses	-	-	18,975	7,120	17,211	36,186	-		
Purchase of books / uniforms	-	-	-	-	-	-	-		
Qurban expenses	-	-	-	-	-	-	-		
Rental of copier	-	576	576	-	576	1,152	-		
Rental of premises	-	8,649	7,689	-	8,649	16,338	-		
Resource of materials	-	-	409,410	-	362,837	772,247	-		
Salaries	-	-	-	-	-	-	-		
Salary - Relief Full-Timers	-	-	859	-	766	1,625	-		
SDF and FWL	-	-	22,552	-	26,571	49,123	-		
Service and maintenance	-	-	-	-	-	-	-		
Souvenirs & Tokens	-	-	2,792	-	3,125	5,918	-		
Staff benefits	-	23,622	25,439	-	23,622	49,061	-		
Staff day expenses	-	-	-	-	-	-	-		
Students' insurance	-	-	-	-	-	-	-		
Training	-	6,913	7,479	1,205	8,118	15,597	-		
Travel and transportation	-	223	76	-	223	299	-		
Water and electricity	-	6,233	4,026	-	6,233	10,258	-		
Workmen Compensation	-	-	-	-	-	-	-		
Zakat Expenses	-	6,278	5,722	-	6,278	12,000	-		
	<b>1,000,000</b>	<b>3,500</b>	<b>616,652</b>	<b>8,915</b>	<b>1,667,189</b>	<b>1,297,030</b>	<b>-</b>		
	<b>(1,000,000)</b>	<b>(3,290)</b>	<b>(331,349)</b>	<b>(1,548)</b>	<b>(1,465,977)</b>	<b>(810,304)</b>	<b>285,514</b>		
<b>Net Income (Outgoing)</b>									

**IMAD Detailed Income Statement  
As at 31st December 2021**

	IMAD BEDOK		IMAD BUKIT BATOK		IMAD MAIN		IMAD OVERALL	
	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020
<b>VOLUNTARY INCOME</b>								
Bank interest	-	-	-	-	-	1	-	1
Capital Funding Grant	-	-	-	-	-	-	-	-
Donation	921	1,510	5,417	1,648	4,429	(994)	10,766	2,164
Government paid childcare leave	253	-	-	-	-	-	253	-
Grant	-	-	-	-	-	-	-	-
Grant : Cyclical Maintenance/Renovation Grant	-	-	-	-	-	-	-	-
Grant : ECCG	-	-	-	-	-	-	-	-
Grant : ICCP Grant	-	-	-	-	-	-	-	-
Grant : IGP	-	-	-	-	-	-	-	-
Grant : Innovation	-	-	-	-	-	-	-	-
Grant : JSS	-	38,761	-	30,872	-	-	-	69,633
Grant : LDSU	-	-	-	-	-	-	-	-
Grant : Outreach	-	-	-	-	-	-	-	-
Grant : Project Job	-	-	-	-	-	-	-	-
Grant : Quality and Assurance	-	-	6,136	-	-	-	14,619	-
Grant : Salary Support	8,482	-	-	-	-	-	-	-
Grant : SMA	-	-	-	-	-	-	-	-
Grant : Tote Board Social Service Funds	-	-	-	-	-	-	-	-
Grant : MUJS SCWO Internship	2,344	-	-	-	-	-	2,344	-
Grant : Wage credit	8,787	5,065	6,407	4,399	-	-	15,194	9,464
Grant : WSG/Training	330	-	330	-	-	-	661	-
POP	-	-	-	-	-	-	-	-
SDF Fund	-	907	-	907	-	-	-	1,813
Sponsorship	-	-	-	-	-	1,350	-	1,350
	<b>21,118</b>	<b>46,243</b>	<b>18,290</b>	<b>37,825</b>	<b>4,429</b>	<b>356</b>	<b>43,837</b>	<b>84,424</b>
<b>CHARITABLE INCOME</b>								
Camp fee	-	-	-	-	888	-	888	-
Commission	-	-	-	-	-	-	-	-
Discount received	-	-	-	-	-	-	-	-
ECDA subsidy	-	-	-	-	-	-	-	-
Enrichment Programme - Arabic Phonics	-	-	-	-	-	-	-	-
Enrichment Programme - Swimming Fee	-	-	-	-	-	-	-	-
Graduation	652	2,131	846	1,822	-	47	1,498	4,000
Other income	343	486	611	843	-	5,819	954	7,149
Parent & child	19,467	13,137	28,989	14,579	-	(170)	48,456	27,546
Programme fees	184,982	195,163	261,862	261,054	63,189	56,478	510,033	512,696
Project	-	-	-	872	-	33,504	188,296	34,376
Qurban	-	-	-	-	241,615	249,401	241,615	249,401
Registration fee / prospectus	1,150	1,249	2,998	3,218	182	70	4,330	4,537
Sales of books and uniforms	10,749	7,420	13,042	8,474	1,537	5,879	25,329	21,773
SDP and SRP disbursements receipt	-	-	-	-	-	-	-	-
Student insurance	663	775	879	831	-	-	1,542	1,606
Subsidy Others	-	-	-	-	-	-	-	-
Training Funding/Grant	3,402	2,717	4,230	796	-	-	7,632	3,513
Training : Absentee Payroll Funding	-	549	-	478	-	-	-	1,027
Waqaf	14,381	20,208	14,381	20,208	-	-	28,761	40,416
	<b>235,790</b>	<b>243,834</b>	<b>327,838</b>	<b>313,175</b>	<b>495,707</b>	<b>351,029</b>	<b>1,059,335</b>	<b>908,039</b>

**IMAD Detailed Income Statement  
As at 31st December 2021**

	IMAD BEDOK		IMAD BUKIT BATOK		IMAD MAIN		IMAD OVERALL	
	Total - IMAD BEDOK	Total - IMAD Bukit Batok	Total - IMAD Main	Total - IMAD Main	Total - IMAD Main	Total - IMAD Main	2021	2020
	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
	2021	2020	2021	2020	2021	2020	2021	2020
<b>Less:</b>								
<b>COST OF GENERATING VOLUNTARY INCOME</b>								
Absentee Payroll Top-Up Disbursement	-	-	-	-	-	-	-	-
Activity expenses	-	7,183	-	-	-	944	-	944
Advertisement	2,714	-	2,714	6,403	13,368	-	18,796	22,505
Allowance for doubtful debts	-	-	-	-	-	-	-	-
Audit fee	-	-	-	-	-	-	-	-
Bad Debt	3,289	1,634	5,999	3,390	2,485	412	11,773	5,436
Bad Debts written off	4,879	-	7,717	93	99	16,600	12,695	16,694
Bank charges	3,855	3,877	3,874	3,877	875	742	8,604	8,495
Bunayya camp	-	-	-	-	3,468	-	3,468	-
Children's Day expenses	-	-	-	-	-	-	-	-
Cleaning agents	203	400	7	766	4	-	214	1,166
Commissions	-	-	-	-	-	-	-	-
Conservancy charges	-	-	876	876	-	-	876	876
Courier and postages	-	184	28	208	2,265	2,486	2,294	2,878
CPF	15,769	16,537	22,388	23,582	-	-	38,157	40,119
Depreciation of plant and equipment	24,601	24,467	32,400	32,858	2,515	-	59,516	57,325
Donation	-	-	-	-	-	-	-	-
Enrichment Programme - Arabic Phonics Exp.	-	-	-	-	-	-	-	-
Enrichment Programme - Swimming Expenses	-	-	-	-	-	-	-	-
Food and beverages	108	102	187	673	45	498	340	1,273
General expenses	-	800	240	1,740	1,034	(723)	1,034	77
General expenses- Minor Asset	-	1,043	634	1,170	-	857	1,215	3,163
Graduation hafiah	581	1,137	-	-	-	-	-	-
Grant Expenses	-	-	67,313	43,089	29,332	27,126	139,003	104,708
Honorarium	42,358	34,493	110	1,456	-	-	165	-
Insurance	55	1,776	1,301	1,456	-	-	2,957	3,232
Internet charges	-	-	-	-	-	-	-	-
Networking expenses	-	2,504	7,810	3,625	1,078	23	14,542	6,151
Parent and child co-programme	623	505	410	391	1,147	1,317	2,181	2,213
Phone and fax	1,148	1,601	1,819	3,006	67	192	3,035	4,800
Printing and stationery	-	-	-	-	-	-	-	-
Professional fees	3,067	1,825	-	200	92,419	25,628	95,486	27,654
Project expenses	5,649	2,727	6,671	2,903	768	4,934	13,088	10,564
Purchase of books / uniforms	-	-	-	-	193,454	209,800	183,454	209,800
Qurban expenses	2,879	3,000	2,879	3,000	9,450	-	5,759	6,000
Rental of copier	6,930	6,160	4,704	4,704	-	-	21,084	18,064
Rental of premises	40	226	-	32	-	7,200	40	258
Resource of materials	135,665	140,307	170,827	170,513	-	5	306,492	310,824
Salaries	-	-	-	-	-	-	16	-
Salary - Relief Full-Timers	326	364	409	344	-	-	735	707
SDF and FWL	2,260	4,185	2,958	4,895	48	-	5,266	9,070
Service and maintenance	-	-	-	-	-	-	-	-
Souvenirs & Tokens	1,088	1,141	1,217	1,218	-	-	2,305	2,358
Staff benefits	-	-	-	-	-	-	-	-
Staff day expenses	-	664	763	886	-	-	1,293	1,550
Students' insurance	3,780	6,305	5,851	3,524	887	-	10,518	9,829
Training	48	27	180	98	36	849	264	974
Travel and transportation	3,584	3,023	3,710	3,713	-	-	7,294	6,736
Water and electricity	-	-	-	-	-	-	-	-
Workmen Compensation	-	-	-	-	-	-	-	-
Zakat Expenses	-	-	-	-	-	-	-	-
	<b>273,341</b>	<b>268,198</b>	<b>355,997</b>	<b>323,220</b>	<b>354,862</b>	<b>309,722</b>	<b>984,201</b>	<b>901,140</b>
	<b>(16,434)</b>	<b>21,879</b>	<b>(9,869)</b>	<b>27,780</b>	<b>145,273</b>	<b>41,663</b>	<b>118,971</b>	<b>91,322</b>
<b>Net incoming (Outgoing)</b>								
	23,857	27,331	25,347	29,412	18,782	12,125	67,986	68,868
<b>Less:</b>								
Absorption of support group expenses	<b>(40,291)</b>	<b>(5,451)</b>	<b>(35,216)</b>	<b>(1,632)</b>	<b>125,481</b>	<b>29,538</b>	<b>50,985</b>	<b>22,455</b>



**IMAD Detailed Income Statement (BEDOK)**

**As at 31st December 2021**

	IMAD BEDOK							
	Madrasah		Post Sec		KAD		Total -IMAD BEDOK	
	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020
<b>VOLUNTARY INCOME</b>								
Bank interest	-	-	-	-	-	-	-	-
Capital Funding Grant	-	-	-	-	-	-	-	-
Donation	921	1,510	-	-	-	-	921	1,510
Government paid childcare leave	253	-	-	-	-	-	253	-
Grant	-	-	-	-	-	-	-	-
Grant : Cyclical Maintenance/Renovation Grant	-	-	-	-	-	-	-	-
Grant : ECCG	-	-	-	-	-	-	-	-
Grant : ICCP Grant	-	-	-	-	-	-	-	-
Grant : IGP	-	-	-	-	-	-	-	-
Grant : Innovation	-	-	-	-	-	-	-	-
Grant : JSS	-	38,761	-	-	-	-	-	38,761
Grant : LDSU	-	-	-	-	-	-	-	-
Grant : Outreach	-	-	-	-	-	-	-	-
Grant : Project Joy	-	-	-	-	-	-	-	-
Grant : Quality and Assurance	-	-	-	-	-	-	-	-
Grant : Salary Support	8,482	-	-	-	-	-	8,482	-
Grant : SMA	-	-	-	-	-	-	-	-
Grant : Tote Board Social Service Funds	-	-	-	-	-	-	-	-
Grant : MUJIS SCWO Internship	2,344	-	-	-	-	-	2,344	-
Grant : Wage credit	8,787	5,065	-	-	-	-	8,787	5,065
Grant : WSG/Training	330	-	-	-	-	-	330	-
POP	-	-	-	-	-	-	-	-
SDF Fund	-	907	-	-	-	-	-	907
Sponsorship	-	-	-	-	-	-	-	-
	<b>21,118</b>	<b>46,243</b>	-	-	-	-	<b>21,118</b>	<b>46,243</b>
<b>CHARITABLE INCOME</b>								
Camp fee	-	-	-	-	-	-	-	-
Commission	-	-	-	-	-	-	-	-
Discount received	-	-	-	-	-	-	-	-
ECDA subsidy	-	-	-	-	-	-	-	-
Enrichment Programme - Arabic Phonics	-	-	-	-	-	-	-	-
Enrichment Programme - Swimming Fee	-	-	-	-	-	-	-	-
Graduation	458	935	194	1,196	-	-	652	2,131
Other income	315	482	28	4	-	-	343	486
Parent & child	19,467	13,137	-	-	-	-	19,467	13,137
Programme fees	149,135	145,909	33,156	43,226	2,692	6,028	184,982	195,163
Project	-	-	-	-	-	-	-	-
Qurban	-	-	-	-	-	-	-	-
Registration fee / prospectus	911	715	42	141	196	393	1,150	1,249
Sales of books and uniforms	10,749	7,420	-	-	-	-	10,749	7,420
SDP and SRP disbursements receipt	-	-	-	-	-	-	-	-
Student insurance	663	775	-	-	-	-	663	775
Subsidy Others	-	-	-	-	-	-	-	-
Training Funding/Grant	3,402	2,717	-	-	-	-	3,402	2,717
Training : Absentee Payroll Funding	-	549	-	-	-	-	-	549
Waqaf	14,381	20,208	-	-	-	-	14,381	20,208
	<b>199,481</b>	<b>192,846</b>	<b>33,420</b>	<b>44,567</b>	<b>2,888</b>	<b>6,421</b>	<b>235,790</b>	<b>243,834</b>

**IMAD Detailed Income Statement (BEDOK)**

**As at 31st December 2021**

	IMAD BEDOK									
	Madrasah		Post Sec		KAD		Total - IMAD BEDOK			
	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2020	
<b>Less:</b>										
<b>COST OF GENERATING VOLUNTARY INCOME</b>										
Absentee Payroll Top-Up Disbursement	-	-	-	-	-	-	-	-	-	-
Activity expenses	-	-	-	-	-	-	-	-	-	-
Advertisement	2,714	4,351	-	-	-	2,833	-	-	2,714	7,183
Allowance for doubtful debts	-	-	-	-	-	-	-	-	-	-
Audit fee	-	-	-	-	-	-	-	-	-	-
Bad Debt	1,371	439	1,918	1,196	-	-	-	-	3,289	1,634
Bad Debts written off	2,735	-	2,107	-	-	-	-	-	4,879	-
Bank charges	3,854	3,877	1	-	37	-	-	-	3,855	3,877
Bunayya camp	-	-	-	-	-	-	-	-	-	-
Children's Day expenses	-	-	-	-	-	-	-	-	-	-
Cleaning agents	203	400	-	-	-	-	-	-	203	400
Commissions	-	-	-	-	-	-	-	-	-	-
Conservancy charges	-	-	-	-	-	-	-	-	-	-
Courier and postages	-	184	-	-	-	-	-	-	-	184
CPF	15,769	16,537	-	-	-	-	-	-	15,769	16,537
Curriculum development	-	-	-	-	-	-	-	-	-	-
Depreciation of plant and equipment	24,601	24,467	-	-	-	-	-	-	24,601	24,467
Donation	-	-	-	-	-	-	-	-	-	-
Enrichment Programme - Arabic Phonics Exp.	-	-	-	-	-	-	-	-	-	-
Enrichment Programme - Swimming Expenses	-	-	-	-	-	-	-	-	-	-
Food and beverages	108	102	-	-	-	-	-	-	108	102
General expenses	-	800	-	-	-	-	-	-	-	800
General expenses- Minor Asset	-	1,043	-	-	-	-	-	-	-	1,043
Graduation hafiah	581	1,137	-	-	-	-	-	-	581	1,137
Grant Expenses	-	-	-	-	-	-	-	-	-	-
Honorarium	30,416	20,886	11,428	12,900	514	707	-	-	42,358	34,493
Insurance	55	-	-	-	-	-	-	-	55	-
Internet charges	1,696	1,776	-	-	-	-	-	-	1,696	1,776
Networking expenses	-	-	-	-	-	-	-	-	-	-
Parent and child co-programme	5,316	2,504	338	-	-	-	-	-	5,654	2,504
Phone and fax	623	505	-	-	-	-	-	-	623	505
Printing and stationery	1,148	1,601	-	-	-	-	-	-	1,148	1,601
Professional fees	-	-	-	-	-	-	-	-	-	-
Project expenses	-	41	3,067	1,784	-	-	-	-	3,067	1,825
Purchase of books / uniforms	5,649	2,727	-	-	-	-	-	-	5,649	2,727
Qurban expenses	-	-	-	-	-	-	-	-	-	-
Rental of copier	2,879	3,000	-	-	-	-	-	-	2,879	3,000
Rental of premises	6,930	6,160	-	-	-	-	-	-	6,930	6,160
Resource of materials	40	226	-	-	-	-	-	-	40	226
Salaries	135,665	140,205	-	102	-	-	-	-	135,665	140,307
Salary - Relief Full-Timers	-	-	-	-	-	-	-	-	-	-
SDF and FWL	326	364	-	-	-	-	-	-	326	364
Service and maintenance	2,260	4,185	-	-	-	-	-	-	2,260	4,185
Souvenirs & Tokens	-	-	-	-	-	-	-	-	-	-
Staff benefits	1,088	1,141	-	-	-	-	-	-	1,088	1,141
Staff day expenses	-	-	-	-	-	-	-	-	-	-
Students' insurance	531	664	-	-	-	-	-	-	531	664
Training	3,780	6,305	-	-	-	-	-	-	3,780	6,305
Travel and transportation	48	27	-	-	-	-	-	-	48	27
Water and electricity	3,584	3,023	-	-	-	-	-	-	3,584	3,023
Workmen Compensation	-	-	-	-	-	-	-	-	-	-
Zakat Expenses	-	-	-	-	-	-	-	-	-	-
	<b>253,931</b>	<b>248,676</b>	<b>18,859</b>	<b>15,982</b>	<b>551</b>	<b>3,540</b>	<b>273,341</b>	<b>268,198</b>		
<b>Net Incoming (Outgoing)</b>	<b>(35,322)</b>	<b>(9,587)</b>	<b>14,561</b>	<b>28,585</b>	<b>2,337</b>	<b>2,881</b>	<b>(16,434)</b>	<b>21,879</b>		
<b>Less:</b>										
Absorption of support group expenses	23,857	27,331	-	-	-	-	-	-	23,857	27,331
	<b>(57,189)</b>	<b>(36,918)</b>	<b>14,561</b>	<b>28,585</b>	<b>2,337</b>	<b>2,881</b>	<b>(40,291)</b>	<b>(5,451)</b>		

**IMAD Detailed Income Statement (BUKIT BATOK)**

**As at 31st December 2021**

	IMAD BUKIT BATOK									
	Madrasah		Post Sec		KAD		Total - IMAD Bukit Batok			
	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020
<b>VOLUNTARY INCOME</b>										
Bank Interest	-	-	-	-	-	-	-	-	-	-
Capital Funding Grant	-	-	-	-	-	-	-	-	-	-
Donation	5,417	1,598	-	-	-	50	-	-	5,417	1,648
Government paid childcare leave	-	-	-	-	-	-	-	-	-	-
Grant	-	-	-	-	-	-	-	-	-	-
Grant : Cyclical Maintenance/Renovation Grant	-	-	-	-	-	-	-	-	-	-
Grant : ECCG	-	-	-	-	-	-	-	-	-	-
Grant : ICCP Grant	-	-	-	-	-	-	-	-	-	-
Grant : IGP	-	-	-	-	-	-	-	-	-	-
Grant : Innovation	-	-	-	-	-	-	-	-	-	-
Grant : JSS	-	30,872	-	-	-	-	-	-	-	30,872
Grant : LDSU	-	-	-	-	-	-	-	-	-	-
Grant : Outreach	-	-	-	-	-	-	-	-	-	-
Grant : Project Joy	-	-	-	-	-	-	-	-	-	-
Grant : Quality and Assurance	-	-	-	-	-	-	-	-	-	-
Grant : Salary Support	6,136	-	-	-	-	-	-	-	6,136	-
Grant : SMA	-	-	-	-	-	-	-	-	-	-
Grant : Tote Board Social Service Funds	-	-	-	-	-	-	-	-	-	-
Grant : MUJS SCWO Internship	-	-	-	-	-	-	-	-	-	-
Grant : Wage credit	6,407	4,399	-	-	-	-	-	-	6,407	4,399
Grant : WSG/Training	330	-	-	-	-	-	-	-	330	-
POP	-	-	-	-	-	-	-	-	-	-
SDF Fund	-	907	-	-	-	-	-	-	-	907
Sponsorship	-	-	-	-	-	-	-	-	-	-
	<b>18,290</b>	<b>37,775</b>	-	-	-	<b>50</b>	-	-	<b>18,290</b>	<b>37,825</b>
<b>CHARITABLE INCOME</b>										
Camp fee	-	-	-	-	-	-	-	-	-	-
Commission	-	-	-	-	-	-	-	-	-	-
Discount received	-	-	-	-	-	-	-	-	-	-
ECDA subsidy	-	-	-	-	-	-	-	-	-	-
Enrichment Programme - Arabic Phonics	-	-	-	-	-	-	-	-	-	-
Enrichment Programme - Swimming Fee	-	-	-	-	-	-	-	-	-	-
Graduation	548	1,262	298	561	-	-	-	-	846	1,822
Other income	605	825	6	18	-	-	-	-	611	843
Parent & child	28,989	14,579	-	-	-	-	-	-	28,989	14,579
Programme fees	201,871	188,013	31,949	36,887	-	-	-	-	261,862	261,054
Project	-	872	-	-	-	28,042	-	-	-	872
Qurban	-	-	-	-	-	-	-	-	-	-
Registration fee / prospectus	1,400	995	182	92	-	-	-	-	2,998	3,218
Sales of books and uniforms	13,042	8,474	-	-	-	2,131	-	-	13,042	8,474
SDP and SRP disbursements receipt	-	-	-	-	-	-	-	-	-	-
Student insurance	879	831	-	-	-	-	-	-	879	831
Subsidy Others	-	-	-	-	-	-	-	-	-	-
Training Funding/Grant	4,230	796	-	-	-	-	-	-	4,230	796
Training : Absentee Payroll Funding	-	478	-	-	-	-	-	-	-	478
Waqaf	14,381	20,208	-	-	-	-	-	-	14,381	20,208
	<b>265,945</b>	<b>237,332</b>	<b>32,435</b>	<b>37,558</b>	<b>29,458</b>	<b>38,285</b>	<b>327,838</b>	<b>313,175</b>	<b>327,838</b>	<b>313,175</b>



**IMAD Detailed Income Statement (BUKIT BATOK)**

**As at 31st December 2021**

	IMAD BUKIT BATOK									
	Madrasah		Post Sec		KAD		Total - IMAD Bukit Batok			
	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020		
<b>Less:</b>										
<b>COST OF GENERATING VOLUNTARY INCOME</b>										
Absentee Payroll Top-Up Disbursement	-	-	-	-	-	-	-	-		
Activity expenses	-	-	-	-	-	-	-	-		
Advertisement	2,714	3,571	-	-	-	2,833	2,714	6,403		
Allowance for doubtful debts	-	-	-	-	-	-	-	-		
Audit fee	-	-	-	-	-	-	-	-		
Bad Debt	3,815	2,122	2,184	1,267	-	-	5,989	3,390		
Bad Debts written off	6,049	-	1,593	-	75	93	7,717	93		
Bank charges	3,874	3,876	-	-	-	1	3,874	3,877		
Bunayya camp	-	-	-	-	-	-	-	-		
Children's Day expenses	-	-	-	-	-	-	-	-		
Cleaning agents	7	766	-	-	-	-	7	766		
Commissions	-	-	-	-	-	-	-	-		
Conservancy charges	876	876	-	-	-	-	876	876		
Courier and postages	28	208	-	-	-	-	28	208		
CPF	22,388	23,582	-	-	240	-	22,388	23,582		
Curriculum development	-	-	-	-	-	-	-	-		
Depreciation of plant and equipment	32,400	32,858	-	-	-	-	32,400	32,858		
Donation	-	-	-	-	-	-	-	-		
Enrichment Programme - Arabic Phonics Exp.	-	-	-	-	-	-	-	-		
Enrichment Programme - Swimming Expenses	187	373	-	-	-	300	187	673		
Food and beverages	-	-	-	-	-	-	-	-		
General expenses	-	-	-	-	-	-	-	-		
General expenses- Minor Asset	-	1,740	-	-	240	-	240	1,740		
Graduation hafiah	634	1,170	-	-	-	-	634	1,170		
Grant Expenses	-	-	-	-	-	-	-	-		
Honorarium	33,757	25,658	12,911	9,105	20,644	8,326	67,313	43,089		
Insurance	110	-	-	-	-	-	110	-		
Internet charges	1,301	1,456	-	-	-	-	1,301	1,456		
Networking expenses	-	-	-	-	-	-	-	-		
Parent and child co-programme	7,810	3,552	-	72	-	-	7,810	3,625		
Phone and fax	410	391	-	-	-	-	410	391		
Printing and stationery	1,819	2,987	-	-	-	18	1,819	3,006		
Professional fees	-	-	-	-	-	-	-	-		
Project expenses	-	200	-	-	-	-	-	200		
Purchase of books / uniforms	6,671	2,903	-	-	-	-	6,671	2,903		
Qurban expenses	-	-	-	-	-	-	-	-		
Rental of copier	2,879	3,000	-	-	-	-	2,879	3,000		
Rental of premises	4,704	4,704	-	-	-	-	4,704	4,704		
Resource of materials	-	32	-	-	-	-	-	32		
Salaries	170,827	170,366	-	-	-	147	170,827	170,513		
Salary - Relief Full-Timers	-	-	-	-	-	-	-	-		
SDF and FWL	409	344	-	-	-	-	409	344		
Service and maintenance	2,958	4,885	-	-	-	-	2,958	4,885		
Souvenirs & Tokens	-	-	-	-	-	-	-	-		
Staff benefits	1,217	1,218	-	-	-	-	1,217	1,218		
Staff day expenses	-	-	-	-	-	-	-	-		
Students' insurance	763	886	-	-	-	-	763	886		
Training	5,851	3,524	-	-	-	-	5,851	3,524		
Travel and transportation	-	98	-	-	144	-	180	98		
Water and electricity	3,710	3,713	-	-	-	-	3,710	3,713		
Workmen Compensation	-	-	-	-	-	-	-	-		
Zakat Expenses	-	-	-	-	-	-	-	-		
	<b>318,169</b>	<b>301,057</b>	<b>16,725</b>	<b>10,445</b>	<b>21,103</b>	<b>11,718</b>	<b>355,997</b>	<b>323,220</b>		
<b>Net Incoming (Outgoing)</b>	<b>(33,934)</b>	<b>(25,950)</b>	<b>15,711</b>	<b>27,113</b>	<b>8,355</b>	<b>26,617</b>	<b>(9,869)</b>	<b>27,780</b>		
<b>Less:</b>										
Absorption of support group expenses	25,347	29,412	-	-	-	-	25,347	29,412		
	<b>(59,281)</b>	<b>(85,362)</b>	<b>15,711</b>	<b>27,113</b>	<b>8,355</b>	<b>26,617</b>	<b>(35,216)</b>	<b>(1,632)</b>		

IMAD Detailed Income Statement (MAIN)

As at 31st December 2021

	IMAD MAIN													
	IMAD Main		Post Sec		Arabic Literacy		Flash Prog		Tafsir		Qurban		Total - IMAD Main	
	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020
<b>VOLUNTARY INCOME</b>														
Bank Interest	-	1	-	-	-	-	-	-	-	-	-	-	-	1
Capital Funding Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donation	4,429	(1,024)	-	-	-	-	-	-	-	-	-	-	4,429	(994)
Government paid childcare leave	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : Cyclical Maintenance/Renovation Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : ECCG	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : ICCP Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : IGP	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : Innovation	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : JSS	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : LDSU	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : Outreach	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : Project Joy	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : Quality and Assurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : Salary Support	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : SMA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : Tole Board Social Service Funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : MUJIS SCWO Internship	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : Wage credit	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grant : WSG/Training	-	-	-	-	-	-	-	-	-	-	-	-	-	-
POP	-	-	-	-	-	-	-	-	-	-	-	-	-	-
SDF Fund	-	-	-	1,350	-	1,350	-	-	-	-	-	-	-	1,350
Sponsorship	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	4,429	(1,024)	-	1,350	-	1,350	-	8	-	-	-	-	4,429	356
<b>CHARITABLE INCOME</b>														
Camp fee	888	-	-	-	-	-	-	-	-	-	-	-	888	-
Commission	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discount received	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ECDA subsidy	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Enrichment Programme - Arabic Phonics	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Enrichment Programme - Swimming Fee	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Graduation	-	47	-	-	-	-	-	-	-	-	-	-	-	47
Other income	(1,200)	3,935	1,200	-	-	-	-	-	-	-	-	-	-	5,819
Parent & child	-	(170)	1,550	-	-	-	-	-	-	-	-	-	-	(170)
Programme fees	-	-	1,550	25,047	27,150	-	-	8,194	34,490	-	-	-	63,189	56,478
Project	188,296	3,129	-	-	-	-	-	-	-	-	-	-	188,296	33,504
Qurban	-	-	-	-	-	-	-	-	-	241,615	-	-	241,615	249,401
Registration fee / prospectus	-	-	-	-	-	-	-	-	-	-	-	-	-	70
Sales of books and uniforms	-	-	-	-	-	-	-	-	182	-	-	-	182	-
SDP and SRP disbursements receipt	-	1,350	-	-	-	-	-	4,529	-	-	-	-	1,537	5,879
Student insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Subsidy Others	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Training Funding/Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Training - Absentee Payroll Funding	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waaf	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	187,983	8,292	2,750	25,047	27,150	1,537	12,723	34,672	34,672	241,615	23,308	281,660	495,707	351,029

**IMAD Detailed Income Statement (MAIN)  
As at 31st December 2021**

	IMAD MAIN													
	IMAD Main		Post Sec		Arabic Literacy		Flash Prog		Tafsir		Qurban		Total - IMAD Main	
	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020
<b>Less:</b>														
<b>COST OF GENERATING VOLUNTARY INCOME</b>														
Absentee Payroll Top-Up Disbursement	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Activity expenses	-	944	-	-	-	-	-	-	-	-	-	-	-	944
Advertisement	8,418	-	-	-	-	-	-	-	-	4,949	-	-	13,368	8,918
Allowance for doubtful debts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Audit fee	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bad Debt	-	360	-	-	-	-	-	-	389	-	-	-	2,485	412
Bad Debts written off	-	15,881	-	-	-	614	-	-	52	-	-	-	99	16,600
Bank charges	371	102	-	-	-	-	-	-	80	-	-	-	875	742
Bunayya camp	909	-	-	-	-	-	-	-	69	-	-	-	3,468	-
Children's Day expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cleaning agents	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commissions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Conservancy charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Courier and postages	-	73	-	-	-	-	-	-	-	-	-	-	-	-
CPF	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curriculum development	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation of plant and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donation	2,515	-	-	-	-	-	-	-	-	-	-	-	-	-
Enrichment Programme - Arabic Phonics Exp.	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Enrichment Programme - Swimming Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Food and beverages	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General expenses	-	1,361	-	-	-	45	-	-	498	-	-	-	45	498
General expenses- Minor Asset	-	264	-	-	-	1,034	-	-	(2,084)	-	-	-	1,034	(723)
Graduation hafiah	-	857	-	-	-	-	-	-	-	-	-	-	-	264
Grant Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	857
Honorarium	3,843	2,730	-	-	-	273	-	-	360	-	-	-	29,332	27,126
Insurances	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internet charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Networking expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Parent and child co-programme	1,078	23	-	-	-	-	-	-	-	-	-	-	1,078	23
Phone and fax	1,093	1,317	-	-	-	-	54	-	-	-	-	-	1,147	1,317
Printing and stationery	-	-	-	-	-	-	-	-	46	-	-	-	67	192
Professional fees	-	-	-	-	-	-	-	-	1,650	-	-	-	-	1,650
Project expenses	92,419	5,673	-	-	-	-	-	-	-	-	-	-	92,419	25,628
Purchase of books / uniforms	-	165	-	-	-	-	-	-	-	-	-	-	768	4,934
Qurban expenses	-	-	-	-	-	-	-	-	4,769	-	-	-	193,454	209,800
Rental of copier	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of premises	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Resource of materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Salaries	-	5	-	-	-	-	-	-	-	-	-	-	-	-
Salary - Relief Full-Timers	16	-	-	-	-	-	-	-	-	-	-	-	-	-
SDF and FWL	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service and maintenance	48	-	-	-	-	-	-	-	-	-	-	-	-	-
Souvenirs & Tokens	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Staff benefits	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Staff day expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Students' insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Training	887	-	-	-	-	-	-	-	-	-	-	-	887	-
Travel and transportation	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water and electricity	-	-	-	-	-	-	-	-	800	-	-	-	36	849
Workmen Compensation	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Zakat Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	111,683	29,755	4,741	14,711	15,589	887	775	6,785	21,007	16,426	201,067	241,158	354,862	309,722
<b>Net Income (Outgoing)</b>	80,729	(22,487)	(1,991)	10,336	11,560	463	763	5,946	13,665	6,882	40,548	40,524	145,273	41,663
<b>Less:</b>														
Absorption of support group expenses	18,782	12,125	-	-	-	-	-	-	-	-	-	-	18,782	12,125
	61,946	(34,613)	(1,991)	10,336	11,560	463	763	5,946	13,665	6,882	40,548	40,524	126,491	29,538



**IYAD Division Detailed Income Statement  
As at 31st December 2021**

	Jurong East		Choa Chu Kang		Hougang		LDSU		Others		Total - Child Dev.	
	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020
<b>VOLUNTARY INCOME</b>												
Bank Interest	-	-	-	-	-	-	-	-	-	-	-	2
Capital Funding Grant	-	-	-	-	-	-	-	-	-	-	-	-
Donation	10	-	-	-	49	180	-	-	-	-	59	196
Government paid childcare leave Grant	1,837	-	2,389	14,799	2,390	-	-	20,274	-	-	6,616	35,073
Grant : Cyclical Maintenance/Renovation Grant	-	-	-	-	-	-	-	-	-	-	-	-
Grant : ECCG	-	-	41,581	50,000	-	-	-	-	-	-	41,581	50,000
Grant : ICCP Grant	-	93,075	98,520	93,075	-	-	-	-	-	-	197,040	186,150
Grant : IGP	750	-	-	-	1,137	-	-	-	-	-	1,887	-
Grant : Innovation	-	-	-	-	-	-	-	-	-	-	-	1,250
Grant : JSS	-	293,291	-	216,992	-	184,031	-	50,960	-	73,862	-	819,135
Grant : LDSU	-	-	-	-	-	-	46,659	48,595	-	-	46,659	48,595
Grant : Outreach	-	-	-	-	-	-	4,794	4,652	-	-	4,794	4,652
Grant : Project Joy	-	-	-	-	-	-	-	-	-	-	-	-
Grant : Quality and Assurance	-	-	-	-	-	-	-	6,600	-	-	26,601	6,600
Grant : Salary Support	66,263	-	60,736	-	45,740	-	12,728	96,391	4,774	-	190,242	96,391
Grant : SMA	-	3,951	-	3,951	-	-	-	-	-	-	-	-
Grant : Tote Board Social Service Funds	-	-	-	-	-	-	40,690	42,781	-	-	40,690	42,781
Grant : MUS SCWO Internship	-	-	-	-	2,000	-	-	-	-	-	2,000	-
Grant : Wage credit	216,680	52,057	64,542	21,327	49,736	28,337	9,245	9,519	-	-	340,202	120,838
Grant : WSG/Training	-	823,969	831,813	504,151	562,101	427,103	-	-	-	-	2,512,735	1,755,224
POP	1,118,822	-	-	585	-	-	-	-	-	-	-	585
SDF Fund	-	-	49	-	-	-	-	-	250	-	299	-
Sponsorship	-	-	-	-	-	-	-	-	-	-	-	-
	<b>1,502,882</b>	<b>1,266,344</b>	<b>1,099,629</b>	<b>910,390</b>	<b>663,153</b>	<b>644,853</b>	<b>140,717</b>	<b>279,773</b>	<b>5,024</b>	<b>83,477</b>	<b>3,411,406</b>	<b>3,184,836</b>
<b>CHARITABLE INCOME</b>												
Camp fee	-	-	-	-	-	-	-	-	-	-	-	-
Commission	4,984	3,226	-	-	-	-	-	-	-	-	4,984	3,226
Discount received	-	-	-	-	-	-	-	-	-	-	-	-
ECDA subsidy	1,320,704	1,209,900	957,941	723,160	608,125	600,730	-	-	-	-	2,886,771	2,633,790
Enrichment Programme - Arabic Phonics	14,033	-	9,869	-	5,911	-	-	-	-	-	29,813	-
Enrichment Programme - Swimming Fee	-	-	-	-	-	-	-	-	-	-	-	-
Graduation	4,542	1,766	2,967	1,093	1,911	799	-	-	-	-	9,421	3,659
Other income	175	3,626	402	100	160	311	-	-	-	-	737	4,037
Parent & child	132	1,517	959	173	2,294	-	-	-	-	-	3,384	1,689
Programme fees	470,982	461,647	366,811	306,737	271,780	259,067	3,991	3,965	-	-	1,113,563	1,031,417
Project	-	-	-	-	-	-	-	-	-	-	-	-
Qurban	-	-	-	-	-	-	-	-	-	-	-	-
Registration fee / prospectus	2,710	2,713	2,710	3,505	1,122	1,215	-	-	-	-	6,542	7,433
Sales of books and uniforms	25,281	6,745	20,657	6,570	9,830	2,766	-	-	-	-	55,768	16,081
SDP and SRP disbursements receipt	-	-	-	-	-	-	-	-	-	-	-	-
Student insurance	624	627	540	444	315	321	-	-	-	-	1,479	1,392
Subsidy Others	-	-	-	-	-	-	94,168	87,158	-	-	94,168	87,158
Training Funding/Grant	14,016	6,850	21,160	16,314	15,795	22,753	-	5,930	-	-	50,971	55,767
Training - Absentee Payroll Funding	794	2,288	(714)	3,856	(16)	4,270	-	274	-	-	63	11,505
Waqaf	-	-	-	-	-	-	-	-	-	-	-	-
	<b>1,858,986</b>	<b>1,700,906</b>	<b>1,383,303</b>	<b>1,061,952</b>	<b>917,226</b>	<b>892,234</b>	<b>98,159</b>	<b>97,327</b>	<b>-</b>	<b>4,737</b>	<b>4,257,675</b>	<b>3,757,155</b>

**IYAD Division Detailed Income Statement  
As at 31st December 2021**

	Jurong East		Choa Chu Kang		Hougang		LDSU		Others		Total - Child Dev.	
	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020	S\$ 2021	S\$ 2020
<b>Less:</b>												
<b>COST OF GENERATING VOLUNTARY INCOME</b>												
Absentee Payroll Top-Up Disbursement	-	262	425	-	1,253	282	-	-	-	-	1,678	543
Activity expenses	-	2,704	-	2,185	-	2,021	-	-	-	944	-	7,853
Advertisement	-	292	-	292	-	-	-	-	2,646	-	2,646	583
Allowance for doubtful debts	-	-	-	-	-	-	-	-	-	-	-	-
Audit fee	2,368	2,359	2,367	2,359	1,807	1,959	2,230	2,080	-	-	8,772	8,757
Bad Debt	88	-	1,356	-	1,134	-	-	-	-	-	1,134	-
Bad Debts written off	1,571	1,226	981	922	685	960	1	75	2	1,280	1,444	1,280
Bank charges	-	-	-	-	-	-	-	-	-	-	-	-
Bunaya camp	-	-	-	-	-	-	-	-	-	-	-	-
Children's Day expenses	-	-	-	-	-	-	-	-	-	-	-	-
Cleaning agents	9,288	7,217	12,003	4,408	6,652	5,554	-	36	-	-	27,944	17,216
Commissions	-	-	-	-	-	-	-	-	-	-	-	-
Conservancy charges	1,906	1,811	2,212	2,219	781	852	-	-	-	-	4,900	4,881
Courier and postages	75	158	18	11	68	64	-	70	-	69	372	372
CPF	183,044	165,224	180,224	139,209	147,882	110,607	42,842	30,616	-	48,822	553,992	494,478
Curriculum development	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation of plant and equipment	58,808	99,848	171,687	149,130	29,226	28,674	510	616	196	-	280,427	278,268
Donation	-	-	-	-	5,467	-	-	-	-	-	27,150	-
Enrichment Programme - Arabic Phonics Exp.	-	-	-	-	-	-	-	-	-	-	-	-
Enrichment Programme - Swimming Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Food and beverages	53,731	47,713	36,365	30,430	21,795	18,895	-	-	-	79	111,890	97,117
General expenses	2,144	4,796	1,408	1,987	2,386	3,863	-	-	4,674	425	10,612	11,072
General expenses - Minor Asset	2,719	1,254	3,149	3,149	4,993	2,653	-	-	-	-	12,765	7,057
Graduation hafiah	1,659	2,430	1,167	1,359	762	783	-	-	-	-	3,568	4,571
Grant Expenses	1,085	-	352	300	2,205	2,205	-	-	-	-	1,385	2,557
Honourarium	23,668	15,314	8,407	17,217	4,508	11,861	-	-	-	60	36,583	44,452
Insurance	330	-	110	-	165	-	-	-	-	1,470	605	1,470
Internet charges	4,368	4,705	4,268	4,278	2,832	2,832	-	-	-	-	11,468	11,815
Networking expenses	-	-	-	-	-	-	-	-	-	-	-	-
Parent and child co-programme	6,923	1,649	7,765	1,721	9,341	1,666	-	-	-	-	24,049	5,036
Phone and fax	1,436	1,238	446	494	807	366	-	1	46	531	2,734	2,630
Printing and stationery	10,441	8,922	6,855	4,851	3,964	3,615	-	69	69	154	21,328	17,611
Professional fees	-	-	1,225	-	2,545	3,080	30,675	25,206	3,080	-	37,525	25,206
Project expenses	5,771	-	4,476	-	2,658	-	-	-	-	-	12,905	-
Purchase of books / uniforms	21,977	578	18,234	925	12,485	303	-	-	-	-	52,696	1,805
Qurban expenses	-	-	-	-	-	-	-	-	-	-	-	-
Rental of copier	5,759	6,000	2,879	3,000	1,800	1,810	-	-	-	-	10,438	10,810
Rental of premises	22,239	25,418	15,787	14,501	5,551	6,345	-	-	-	-	43,577	46,263
Resource of materials	4,008	7,649	601	4,870	3,560	5,807	-	-	-	569	18,895	18,895
Salaries	1,260,198	1,254,344	1,187,734	941,845	955,402	795,405	358,994	231,045	-	294,553	3,762,329	3,517,191
Salary - Relief Full-Timers	53,208	14,744	1,887	6,244	25,142	21,125	-	-	-	-	80,237	42,114
SDF and FWL	23,716	16,901	10,924	7,851	11,853	7,311	-	2,336	-	588	46,493	34,986
Service and maintenance	22,064	17,060	19,993	10,085	11,159	6,840	-	80	308	-	53,525	34,066
Souvenirs & Tokens	-	-	-	-	-	-	-	-	-	-	-	-
Staff benefits	11,854	10,532	12,214	6,793	7,653	5,953	-	1,074	-	1,396	31,721	25,748
Staff day expenses	25	-	34	140	17	14	-	-	-	-	75	154
Students' insurance	422	320	344	344	208	194	-	-	-	-	936	1,004
Training	22,812	14,741	29,485	21,613	24,209	31,102	-	10,883	-	4,988	76,506	83,327
Travel and transportation	264	73	231	101	468	498	-	485	-	8	964	1,166
Water and electricity	23,530	23,670	15,689	13,928	11,392	12,930	-	-	-	-	50,612	50,528
Workmen Compensation	-	-	-	-	-	-	-	-	-	-	-	-
Zakat Expenses	-	-	-	-	-	-	-	-	-	-	-	-
	<b>1,856,209</b>	<b>1,761,284</b>	<b>1,775,821</b>	<b>1,398,813</b>	<b>1,322,898</b>	<b>1,095,360</b>	<b>435,252</b>	<b>304,673</b>	<b>11,020</b>	<b>355,936</b>	<b>5,399,199</b>	<b>4,916,066</b>
<b>Net Income (Outgoing)</b>	<b>1,505,659</b>	<b>1,205,965</b>	<b>705,110</b>	<b>573,529</b>	<b>257,481</b>	<b>441,726</b>	<b>(196,375)</b>	<b>72,427</b>	<b>(5,995)</b>	<b>(267,722)</b>	<b>2,269,881</b>	<b>2,025,925</b>
<b>Less:</b>												
Absorption of support group expenses	228,356	223,344	200,027	162,389	154,522	133,023	15,915	27,915	383	23,496	599,203	570,167

1,277,304	982,621	508,084	411,140	102,960	308,703	(212,290)	44,512	(6,379)	(291,218)	1,670,678	1,455,758
-----------	---------	---------	---------	---------	---------	-----------	--------	---------	-----------	-----------	-----------

**PERDAUS Management Detailed Income Statement  
As at 31st December 2021**

	Total - IYAD		Total - IMAD		Total - HQ		Management Overall	
	S\$ 2021	S\$ 2020	2021	S\$ 2020	2,021	Total 2020	2021	Total 2020
<b>VOLUNTARY INCOME</b>								
Bank Interest	-	2	-	1	2,153	8,967	2,153	8,969
Capital Funding Grant	-	-	-	-	-	-	-	-
Donation	59	196	10,766	2,164	19,904	25,351	30,730	27,711
Government paid childcare leave	6,616	35,073	253	-	698	-	7,568	35,073
Grant : Cyclical Maintenance/Renovation Grant	-	-	-	-	-	-	-	-
Grant : ECCG	41,581	50,000	-	-	-	-	41,581	50,000
Grant : ICCP Grant	197,040	5,510	-	-	-	-	-	5,510
Grant : IGP	1,887	186,150	-	-	-	-	197,040	186,150
Grant : Innovation	-	-	-	-	-	-	1,887	-
Grant : JSS	-	1,250	-	-	-	-	-	1,250
Grant : LDSU	-	819,135	-	69,633	-	105,908	-	994,676
Grant : Outreach	46,659	48,595	-	-	-	-	46,659	48,595
Grant : Project Joy	4,794	4,652	-	-	-	-	4,794	4,652
Grant : Quality and Assurance	-	-	-	-	-	-	-	-
Grant : Salary Support	26,601	6,600	-	-	-	-	26,601	6,600
Grant : SMA	190,242	96,391	14,619	-	45,229	-	250,089	96,391
Grant : Tole Board Social Service Funds	-	11,854	-	-	-	-	-	11,854
Grant : MUJIS SCWO Internship	40,690	42,781	-	-	-	-	40,690	42,781
Grant : Wage credit	2,000	2,344	-	-	-	-	4,344	-
Grant : WSG/Training	340,202	120,838	15,194	9,464	27,838	12,805	383,234	143,106
Grant : WSG	-	-	661	-	-	-	661	-
POP	2,512,735	1,755,224	-	-	-	-	2,512,735	1,755,224
SDF Fund	299	585	-	1,813	1,000	553	-	2,951
Sponsorship	-	-	-	1,350	1,000	800	1,299	2,150
	<b>3,411,406</b>	<b>3,154,836</b>	<b>43,837</b>	<b>84,424</b>	<b>96,822</b>	<b>154,383</b>	<b>3,552,065</b>	<b>3,423,643</b>
<b>CHARITABLE INCOME</b>								
Camp fee	-	-	888	-	-	-	888	-
Commission	4,994	3,226	-	-	-	-	4,994	3,226
Discount received	-	-	-	-	-	-	-	-
ECDA subsidy	2,886,771	2,533,790	-	-	-	-	2,886,771	2,533,790
Enrichment Programme - Arabic Phonics	29,813	-	-	-	-	-	29,813	-
Enrichment Programme - Swimming Fee	-	-	-	-	-	-	-	-
Graduation	9,421	3,659	1,498	4,000	-	-	10,919	7,659
Other income	737	4,037	954	7,149	41,794	94,979	43,486	106,164
Parent & child	3,384	1,689	48,456	27,546	-	-	51,840	29,235
Programme fees	1,113,563	1,031,417	510,033	512,696	-	-	1,623,597	1,544,113
Project	-	-	188,296	34,376	47,213	28,288	235,509	62,665
Qurban	-	-	241,615	249,401	-	-	241,615	249,401
Registration fee / prospectus	6,542	7,433	4,330	4,537	247	-	11,120	11,970
Sales of books and uniforms	55,768	16,081	25,329	21,773	-	28	81,097	37,882
SDP and SRP disbursements receipt	-	-	-	-	11,837	-	11,837	-
Student insurance	1,479	1,392	1,542	1,606	-	-	3,021	2,998
Subsidy Others	94,168	87,158	-	-	-	-	94,168	87,158
Training Funding/Grant	50,971	55,767	7,632	3,513	2,603	5,410	61,205	64,690
Training : Absentee Payroll Funding	63	11,505	-	1,027	695	2,425	758	14,957
Waqaf	-	-	28,761	40,416	-	-	28,761	40,416
	<b>4,257,675</b>	<b>3,757,155</b>	<b>1,059,335</b>	<b>908,039</b>	<b>104,390</b>	<b>131,130</b>	<b>5,421,400</b>	<b>4,796,324</b>



**PERDAUS Management Detailed Income Statement  
As at 31st December 2021**

	Total - IYAD		Total - IMAD		Total - HQ		Management Overall	
	SS 2021	SS 2020	2021	SS 2020	2,021	Total 2020	2021	Total 2020
<b>Less:</b>								
<b>COST OF GENERATING VOLUNTARY INCOME</b>								
Absentee Payroll Top-Up/ Disbursement	1,678	543	-	-	-	-	1,678	543
Activity expenses	-	7,853	-	944	-	-	-	8,798
Advertisement	2,646	583	18,796	22,505	-	-	21,442	23,088
Allowance for doubtful debts	-	-	-	-	-	-	-	-
Audit fee	8,772	8,757	-	-	-	-	8,772	8,772
Bad Debt	1,134	-	11,773	5,436	-	-	12,907	5,436
Bad Debts written off	1,444	1,280	12,695	16,694	-	-	14,140	17,974
Bank charges	3,239	3,184	8,604	8,495	-	-	11,843	11,679
Bunayya camp	-	-	3,468	-	-	-	3,468	-
Children's Day expenses	-	-	-	-	-	-	-	-
Cleaning agents	27,944	17,216	214	1,166	-	-	28,158	18,381
Commissions	-	-	-	-	-	-	-	-
Conservancy charges	4,900	4,881	876	876	-	-	5,776	5,757
Courier and postages	161	372	2,294	2,878	-	-	2,455	3,249
CPF	553,992	494,478	38,157	40,119	-	-	592,149	534,597
Curriculum development	-	-	-	-	-	-	-	-
Depreciation of plant and equipment	260,427	278,268	59,516	57,325	-	-	319,943	335,593
Donation	-	-	-	1,000,000	-	-	1,000,000	-
Enrichment Programme - Arabic Phonics Exp.	27,150	-	-	-	-	-	27,150	-
Enrichment Programme - Swimming Expenses	111,890	-	340	1,273	-	-	112,230	98,391
Food and beverages	10,612	11,072	1,034	77	-	-	11,646	11,149
General expenses	12,765	7,057	240	3,047	-	-	13,005	10,103
Graduation halfah	3,588	4,571	1,215	3,163	-	-	4,803	7,734
Grant Expenses	1,385	2,557	-	-	-	-	1,385	2,557
Honorarium	36,563	44,452	139,003	104,708	-	-	175,586	149,160
Insurance	605	1,470	165	-	-	-	770	1,470
Internet charges	11,468	11,815	2,957	3,232	-	-	14,425	15,047
Networking expenses	-	-	-	-	-	-	-	-
Parent and child co-programme	24,049	5,036	14,542	6,151	-	-	38,591	11,188
Phone and fax	2,734	2,630	2,213	4,915	-	-	4,915	4,843
Printing and stationery	21,328	17,611	3,035	4,800	-	-	24,363	22,410
Professional fees	37,525	25,206	-	1,650	-	-	37,525	26,856
Project expenses	12,905	-	95,486	27,654	-	-	108,390	27,654
Purchase of books / uniforms	52,696	1,805	13,088	10,564	-	-	65,784	12,369
Qurban expenses	-	-	193,454	209,800	-	-	193,454	209,800
Rental of copier	10,438	10,810	6,000	6,000	-	-	16,197	16,810
Rental of premises	43,577	46,263	21,084	18,064	-	-	64,661	64,327
Resource of materials	8,168	18,895	40	258	-	-	8,208	19,153
Salaries	3,762,329	3,517,191	306,492	310,824	-	-	4,068,821	3,828,015
Salary - Relief Full-Timers	80,237	42,114	16	-	-	-	80,253	42,114
SDF and FWL	46,493	34,986	735	707	-	-	47,228	35,693
Service and maintenance	53,525	34,066	5,266	9,070	-	-	58,791	43,136
Souvenirs & Tokens	-	-	-	-	-	-	-	-
Staff benefits	31,721	25,748	2,305	2,358	-	-	34,026	28,107
Staff day expenses	75	154	-	-	-	-	75	154
Students' insurance	936	1,004	1,293	1,550	-	-	2,230	2,554
Training	76,506	83,327	10,518	9,829	-	-	87,023	93,156
Travel and transportation	964	1,166	264	974	-	-	1,228	2,140
Water and electricity	50,612	50,528	7,294	6,736	-	-	57,906	57,264
Workmen Compensation	-	-	-	-	-	-	-	-
Zakat Expenses	-	-	-	-	-	-	-	-
	<b>5,399,199</b>	<b>4,916,066</b>	<b>984,201</b>	<b>901,140</b>	<b>1,000,000</b>	<b>5,808,449</b>	<b>7,383,400</b>	<b>5,808,449</b>
	<b>2,269,881</b>	<b>2,025,925</b>	<b>118,971</b>	<b>91,322</b>	<b>798,788</b>	<b>285,514</b>	<b>1,590,064</b>	<b>2,411,518</b>
<b>Less:</b>								
Absorption of support group expenses	599,203	570,167	67,986	68,868	-	-	667,189	639,035
<b>Net Incoming (Outgoing)</b>	<b>1,670,678</b>	<b>1,455,758</b>	<b>50,985</b>	<b>22,454</b>	<b>798,788</b>	<b>285,514</b>	<b>922,875</b>	<b>1,772,483</b>